

Comparison of Methodologies

The table below shows an overview of methodologies and their compatibility with the principles outlined in *The Toyota Way*.

Principle	Critical Chain	PMI	SCRUM
Base your management decisions on a long-term philosophy even at the expense of short-term financial goals.	No	No	Yes
Create a continuous process flow that brings problems to the surface	Yes	No	Yes
Use "pull" system to avoid overproduction	Yes	No	Yes
Level out the workload	NO	Yes	Yes
Build a culture that (while minimizes work stoppages) fixes problems to get quality right the first time.	No	No	Yes
Standardized tasks are the foundation for continuous improvement and employee empowerment	No	No	Yes
Use visual control to avoid that problems are hidden	No	No	Yes
Use only reliable, thoroughly tested technology that serves your people and processes	No	No	Yes
Grow leaders who thoroughly understand the work, live the philosophy, and teach it to others	Yes	No	Yes
Develop exceptional people and teams who follow your company's philosophy	No	No	Yes
Go and see for yourself to thoroughly understand the situation	Yes	No	Yes
Make decisions slowly by consensus, thoroughly considering all options;	No	No	Yes

implement decisions rapidly			
Become a learning organization through relentless reflection and continuous improvement.	No	No	Yes